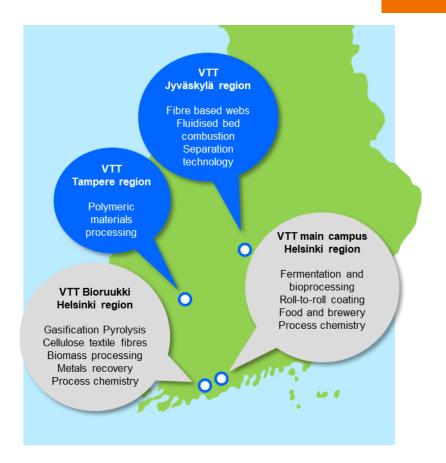




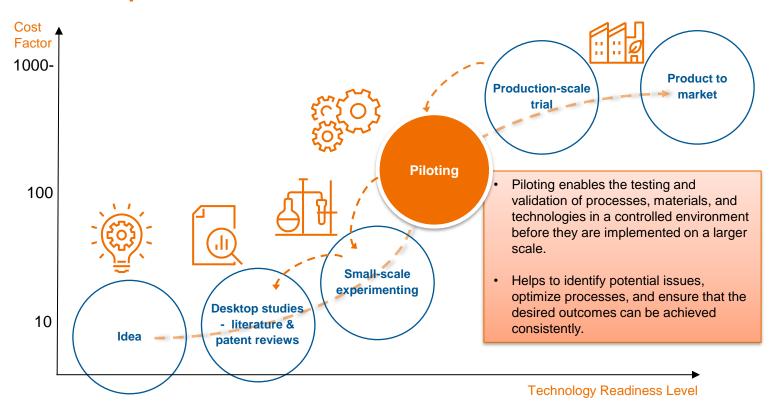
## VTT Technical Research Centre of Finland – Piloting in the core of research

- VTT and key figures 2023:
  - State ownership steering of the Ministry of Economic Affairs and Employment of Finland
  - Turnover 261 M€, net 165 M€ of which 45% from abroad
  - Personnel 2213
- VTT Pilot facilities in bio and circular economy
  - Regional innovation centres with national, European and global impact.





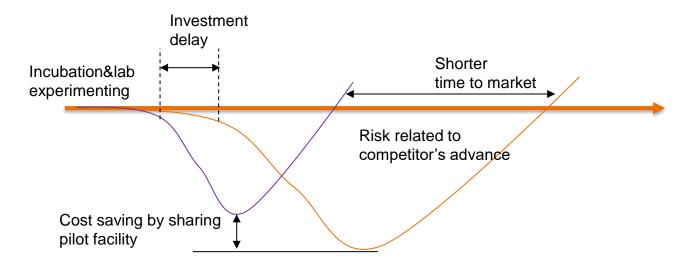
### Piloting serves as bridge between laboratory experiments and full-scale production





### Piloting costs are substantial – lower cost with shared facilities

- Investments, operation, maintenance, development, modifications
- Shared piloting facility lower the R&D cost for companies and shortens the time to market





### Challenges in setting-up, developing and operating shared pilot facilities

- Scope of the pilot often designed for a wide variety of process conditions and products: large operation window required
  - Easy modularity required for rebuilds
- 2. Investment **funding** mechanisms
  - Risk sharing, depreciation of the investment
  - Wide commitment from industry and research partners needed
- 3. Innovation support is not structured to facilitate early piloting
  - High cost of piloting
  - IPR in up-scaling
- 4. Interregional **coordination** to develop shared piloting facilities
  - Cover the value chain from raw material to converting
  - Avoid overlaps
  - Share the risk (investment costs)
  - Stronger as network reach to wider competence and partners
  - Successful case example: EU\_INNPRESSME Testbed Platform
    - Open Innovation Test Bed with 16 pilot facilities in EU for scaling-up sustainable biomaterials and processes
    - www.inn-pressme.eu





### Examples of VTT operated pilots for development and scale-up of new technologies, raw materials, process concepts for bio-based products



Custom made for foam forming, wide basis weight



**Main research themes:** Headbox and forming section development, foam forming, low-energy processing (dry-forming),

bio-based materials replacing plastics including MFC film development

Size of investments: Approximately 3 to 5 M€ for a pilot, in total 25 M€ with modifications and accessories

range from 15 to >1000 g/m<sup>2</sup>

Wide operation ranges, modular and flexible for changes and modifications Features:

Users: Open facilities, over 80 companies worldwide (Customer and VTT jointly funded projects)



### Case example #1 – Piloting of fibre-based products by foaming











- Idea: can foam be used create low-density cushioning material with natural fibres? Cushioning material to replace EPS.
  - Critical properties: Material performance strength to density ratio
  - Wide range of biobased raw materials with variable morphologies
- Laboratory experimenting:
  - Design of experiments, iteration
  - Testing of surfactants, mixing conditions to generate foam that produces right material density, testing of additives chemistry
  - Selecting and testing strength additives to meet the performance targets
  - Testing of material properties
- 3. Pilot-scale testing with the best recipe:
  - Dynamic production conditions (time delays, mixing, pumping, flow properties, fibre orientation, drying)
- Production scale trials



#### Involved stakeholders

- Engineering companies
- Machine suppliers
- Chemical suppliers
- Fibre producers
- Product manufacturers
- Brand owners



### Case example #1: Fibre-based products by foaming – insulation and acoustic panels are now in industrial scale-up stage in two start-up companies























### Case example #2: Demonstration of postconsumer textile waste recycling at VTT Bioruukki Pilot Centre

### **Textile fibre recycling demonstrations**

- Start-up company to scale-up
- Process industry and fashion brands to commercialise
- VTT Bioruukki provides the infra and expertise

### Textile fibre spinning pilot line

- Recycling of post-consumer textile waste
- The key process steps in the production chain:
  - raw material pre-treatment
  - chemical modification and fibre spinning
  - staple fibre post-treatment



### **Shared piloting in up-scaling - Summary**

Piloting plays a crucial role in up-scaling by serving as a bridge between small-scale laboratory experiments and full-scale production

- 1. Identifying and mitigating risks associated with scaling up.
- 2. Optimizing processes and technologies for larger-scale production.
- 3. Ensuring the feasibility and reliability of the scaled-up processes.
- 4. Providing valuable data and insights for further development and improvement.

#### Benefits of shared piloting

- 1. Reduced cost for up-scaling
- 2. Shorter time to market
- 3. Large coverage of value chains with flexible and modular pilots
- 4. Access to wider competence in required fields, if cross-disciplinary knowledge is available





# bey<sup>O</sup>nd the obvious

Thank you! vttresearch.com